

Tel: 416-392-5900 Fax: 416-392-5934

2021-09-10

REQUEST FOR PROPOSAL RFP 30 (2021-09) CONSULTANT SERVICES FOR THE CONDITION ASSESSMENT OF EXISTING UPS AND STAND-BY GENERATOR SYSTEMS

Proposals are invited from qualified consultant(s) to provide professional services for the condition assessment of the existing uninterruptible power supply (UPS) and stand-by generator units/systems across site. Services to include but not limited to the review of existing facility UPS and stand-by generator systems with recommendations for repair, replacement and potential upgrades/improvements.

<u>Project Briefing:</u> A project briefing for consultants will be held **Wednesday, 2021-09-15, at 0900 hours (9:00am)**. Meet at the Administrative Support Centre; enter at Gate A, 361A Old Finch Avenue, west of Meadowvale Road, Toronto, Ontario. Interested bidders are strongly encouraged to attend.

The site meeting will be limited to one (1) representative per bidder and must pre-screen for COVID 19.

Proposal submission:

Submission – Temporary process - In view of the current situation with COVID 19 and to limit personal interaction, on an temporary basis submissions for this Request for Proposal can be submitted

electronically by email in a PDF file, prior to the submission deadline to the following email address

bids@torontozoo.ca

and note the following:

- a. Subject of the file to be: RFP# Title of RFP Vendor name.
- b. Amendments to a Proposal may be submitted via the same methods, at any time prior to the Closing Time.
- c. It is the Supplier's sole responsibility to ensure its Bid is received by the Submission Deadline in accordance with the requirements of this RFP. The receipt of Bids can be delayed due to a number of factors including "internet traffic", file transfer size and transmission speed. The Supplier should allow sufficient time to download, complete and upload, as applicable, the submission forms comprising its Bid and any attachments.

A Bid will only be considered to be submitted once it has been received by the Toronto Zoo. The time of such receipt is reflected by the time received stamped by the Toronto Zoo's email application



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<u>Due Date:</u> Friday, 2021-09-24 by 1200 hours (noon), local time

Proposals shall remain in effect for a period of ninety (90) days from the Proposal due date.

The Board of Management of the Toronto Zoo reserves the right to reject any or all Proposals or to accept any Proposal, should it deem such action to be in its interests.

If you have any queries regarding this request for proposal, please contact Mr. Peter Vasilopoulos, Supervisor of Purchasing & Supply at 416-392-5916 or pvasilopoulos@torontozoo.ca

Yours truly,

Alia Lee Director, Finance & Technology





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DRAWINGS - FLOOR PLANS

Site Plan

Site Plan Building List

Administration Building – Ground Floor

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African Rainforest Pavilion – 1st Floor (North)

African Rainforest Pavilion – 1st Floor (South)

African Rainforest Pavilion – 2nd Floor (North)

African Rainforest Pavilion – 2nd Floor (South)

Americas Pavilion

Australasia Pavilion

Indo-Malaya Pavilion – Basement

Indo-Malaya Pavilion – Ground Floor

Education Building – 1st Floor & Basement

Education Building – 2nd Floor

Membership & Guest Services - Peacock Café

Membership & Guest Services

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1.0 GENERAL TERMS

- 1.1 The following definitions will apply to this Request for Proposal and to any subsequent Contract:
 - 1.1.1 "Board" means the Board of Management of the Toronto Zoo;
 - 1.1.2 **"CEO"** means the Chief Executive Officer of the Toronto Zoo;
 - 1.1.3 "**Consultant**" means the person, partnership or corporation contracting with the Board to provide the required Services;
 - 1.1.4 "Contract" means acceptance by the Toronto Zoo (by way of written acknowledgement, Agreement, Contract or Purchase Order) to furnish Services for money or other considerations;
 - 1.1.5 "Contract Price" means the price payable under the contract to the Consultant, being the Proposal Price eventually accepted by the Board of Management of the Toronto Zoo subject to any changes pursuant to the Contract Requirements;
 - 1.1.6 **"Proponent"** means an individual or company that submits or intends to submit, a proposal in response to this Request for Proposal;
 - 1.1.7 "**Proposal Price**", "Contract" and "Contract Documents" have the meanings set out therefore in clauses contained in these documents;
 - 1.1.8 **Request for Proposal (RFP)**" means the RFP document in its entirety, inclusive of any addenda that may be issued by the Toronto Zoo;
 - 1.1.9 "Services" or "Work" means everything that is necessary to be performed, furnished delivered by the Consultant to meet the Consultant's obligation under this Contract;

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2.0 DESCRIPTION AND SCOPE OF PROJECT

2.1 Part 1: Existing UPS Condition Assessment

A comprehensive condition assessment of the existing UPS systems and associated components is required in accordance with the following, for all items/locations identified in the attached Appendix I.

- 2.1.1 The objective of the assessment will be to:
 - Identify deteriorated/insufficient elements that should be rehabilitated or replaced.
 - Identify improvements required to meet relevant standards and codes.
 - Identify scope of repairs, replacements and improvement likely to be required.
 - Estimate time and cost of each repair, replacement/improvement and upgrade.
 - Indicate approvals needed, if any, to proceed with contemplated work.
 - Provide proposal/recommendation for potential upgrades to align with the Toronto Zoo Capital and Technology Master Plans.
- 2.1.2 Consultants will visit and examine the identified locations and, coupled with a review of the existing system drawings/documents and discussion with the system operators, assess the system conditions as it relates to relevant codes and standards. These include, but are not limited to, the National Building Code, Ontario Building Code, Fire Code, Canadian Electrical Code and AHJ.
- 2.1.3 In reporting the findings from this assessment, where applicable, indicate the pertinent section and clause of the applicable code/standard that applies to the conditions noted.
- 2.1.4 In commenting on the life expectancy of the existing systems, indicate the standard norm, or life cycle, of the existing system elements or the duration systems are expected to last with normal maintenance.
- 2.1.5 The assessment is to indicate if the systems, and their components, meet current standards and if not, what level of repair or replacement, design or reconstruction would be necessitated.
- 2.1.6 If replacement/improvement is recommended, include recommended method of improvement. This shall include additional similar systems, a change of system, increase or decrease in system capacity, back-up power supply type (generator, battery) and functionality of system operation.
- 2.1.7 Final assessment proposals, drawings, recommendations, specifications, models, photographic and other products including an interim and final report are essential deliverables of the assessment.
- 2.1.8 Direct assistance and liaison of consultant with Zoo Facilities Maintenance and IT staff. The consultant will liaise with Zoo staff throughout the assessment regarding assessment methodology, site access and to review the assessment reports and recommendations.

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2.2 Part 2: Existing Stand-by Generator Condition Assessment.

A comprehensive condition assessment of the existing Stand-by Generator systems and associated components is required in accordance with the following, for all items/locations identified in the attached Appendix II.

- 2.2.1 The objective of the assessment will be to:
 - Identify deteriorated/insufficient elements that should be rehabilitated or replaced.
 - Identify improvements required to meet relevant standards and codes.
 - Identify scope of repairs, replacements and improvement likely to be required.
 - Estimate time and cost of each repair, replacement/improvement and upgrade.
 - Indicate approvals needed, if any, to proceed with contemplated work.
 - Provide proposal/recommendation for potential upgrades to align with the Toronto Zoo Capital and Technology Master Plans.
- 2.2.2 Consultants will visit and examine the identified locations and, coupled with a review of the existing system drawings/documents and discussion with the system operators, assess the system conditions as it relates to relevant codes and standards. These include, but are not limited to, the National Building Code, Ontario Building Code, Fire Code, Canadian Electrical Code and AHJ.
- 2.2.3 In reporting the findings from this assessment, where applicable, indicate the pertinent section and clause of the applicable code/standard that applies to the conditions noted.
- 2.2.4 In commenting on the life expectancy of the existing systems, indicate the standard norm, or life cycle, of the existing system elements or the duration systems are expected to last with normal maintenance.
- 2.2.5 The assessment is to indicate if the systems, and their components, meet current standards and if not, what level of repair or replacement, design or reconstruction would be necessitated.
- 2.2.6 If replacement/improvement is recommended, include recommended method of improvement. This shall include additional similar systems, a change of system, increase or decrease in system capacity, back-up power supply type (generator, battery) and functionality of system operation.
- 2.2.7 Final assessment proposals, drawings, recommendations, specifications, models, photographic and other products including an interim and final report are essential deliverables of the assessment.
- 2.2.8 Direct assistance and liaison of consultant with Zoo Facilities Maintenance and IT staff. The consultant will liaise with Zoo staff throughout the assessment regarding assessment methodology, site access and to review the assessment reports and recommendations.

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- 3.1 Upon award of the contract, the selected firm will enter into an agreement for professional services with the Zoo, by Purchase Order, incorporating the terms and conditions of the Request for Proposal and the proponent proposal.
- 3.2 Regular correspondence with Zoo staff to finalize system requirements and specifications, as needed, for all proposed system repairs, replacements/improvements or upgrades.
- 3.3 Consultant to co-ordinate and liaise with all sub-consultants and others as necessary making sure all relevant issues have been raised and concluded.
- 3.4 Consideration should be given to the use of long lasting maintenance free products where possible and appropriate. Consultant to assess and prepare a report detailing energy use change resulting from the proposal. Proposal should incorporate the Toronto Green Development Standards and shall include green, sustainable/renewable technologies where possible.

4.0 POLICIES

4.1 The Consultant must adhere to all relevant Zoo policies, including, but not limited to, the Contractor Safety Policy, Working in the Vicinity of Animal Containments Policy and the Vehicles on Site Policy, copies of which the Chief Executive Officer, Toronto Zoo, shall supply to the Consultant.

5.0 PROPONENT SUBMISSION REQUIREMENTS

- 5.1 Title page showing request for Proposal Proponent's name
- 5.2 Duly executed proposal form
- 5.3 Indicate the individual or incorporated name of the Proponent (i.e. the prime Consultant); address(es); telephone and fax number(s); and name of key contact person(s).
- 5.4 The Proponent must provide names and company information for all Sub-consultants required by Consultant.
- 5.5 State the scope and limits of responsibility of the Consultant and Sub-consultants named in the team.
- 5.6 Provide a schedule or chart of the proposed tasks, hours and the hourly rates for each person associated with this project.
- 5.7 The Proponent must confirm compliance with the Insurance and Indemnification provisions identified in Section 4.0.
- 5.8 Clearly articulate key personnel to be involved with the project and their responsibilities. Indicate the qualifications and experience (beyond a general resume), that each member will bring to the team and include a breakdown on the

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number of hours each will devote to the Project and their hourly billing rate. Indicate the total extent of availability of all team members throughout entire project period.

- 5.9 Provide the name, location, client reference and brief description of not more than five (5) similar projects under the direct responsibility of the persons or team named above.
- 5.10 Guarantee project start immediately following successful confirmation of award of project, and work to implementation and completion schedule.

6.0 PROPONENT FEE PROPOSAL

- 6.1 On the Fee Proposal Form (Appendix I), provide an upset fee limit for:
 - 6.1.1 **Existing UPS Condition Assessment** inclusive of disbursements, plus HST as follows:
 - Existing system review/inspection/assessment
 - Interim Report
 - Final Report
 - Disbursements
 - 6.1.2 **Existing Standby Generator Condition Assessment** inclusive of disbursements, plus HST as follows:
 - Existing system review/inspection/assessment
 - Interim Report
 - Final Report
 - Disbursements

All Consultant and Sub-consultants' costs for research, surveys, drawings, specifications, models, renderings and photographic and similar costs to be the responsibility of the Consultant, identified and included as part of the fees in the Fee Proposal.

- 6.2 Provide hourly rates for other services which may be requested during completion of the project.
- 6.3 An upset limit for disbursements is required, including, but not limited to, reproduction, postage, courier, fax machine, long-distance telephone calls; printing of drawings and specifications, photographic production, approved Consultant travel, as required. Photocopies of receipts must be provided for disbursements.
- 6.4 Soil and topographical surveys, environmental testing, permits and application fees are <u>not</u> to be included in the Fee Proposal and will be reimbursed separately if required and approved in advance. Consultant to arrange these if required, as part of their work for the project.
- 6.5 A 10% holdback will apply to all fees, not including disbursements, to be released after 30 days following completion of construction.

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- 6.6 Proposal prices shall remain in effect for a period of ninety (90) days from the proposal due date of **Friday**, **2021-09-24**.
- 6.7 The Proponent shall bear all costs and expenses with respect to the preparation and submission of its Proposal and the bidder participation in the proposal process (the "Proposal Costs"), including but not limited to: site visits and inspections, all information gathering processes, interviews, preparing responses to questions or requests for clarification from the Board, preparation of questions for the Board, and contract discussions and negotiations.
- 6.8 The Zoo shall not be responsible for or liable to pay any Proposal Costs of any bidder regardless of the conduct or outcome of the Proposal Request, Purchase Order, or Contract process.

7.0 PROPOSAL EVALUATION AND SELECTION

- 7.1 The Proponent is urged to ensure that its Proposal is submitted in the most favourable terms in order to reflect the best possible potential, since less than best potential could result in exclusion of the Proposal from further consideration.
- 7.2 The Agreement will not be awarded to the Proposal with the lowest cost, but rather, award shall be based on an evaluation of the Consulting team's expertise, prior project experience, proposed methodology, and price. Additionally, the Zoo may accept or reject any part of the Proponent's bid.
- 7.3 An Evaluation Team comprised of representatives designated by the Zoo will evaluate responses to the RFP.
- 7.4 There are three steps to the pre-defined evaluation process:
 - Step 1 Initial Review of Responses
 - Step 2 Evaluation of Submitted Proposals
 - Step 3 Evaluation of Presentations
- 7.5 Step 1 Initial Review of Responses

The Zoo will open only those Proposals received by the Proposal Deadline and time specified within this RFP. Immediately upon opening, the Zoo will review each Proposal for compliance with the instructions and conditions applicable to this RFP. The Zoo, at its option, may seek Proponent retraction and clarification of any discrepancy/contradiction found during its review of Proposals.

- 7.6 Step 2 Evaluation of Submitted Proposals
 - 7.6.1 The Evaluation Team will evaluate each submitted Proposal, that has passed through Step 1, on criteria that will include, but not necessarily be limited to, the following:

Evaluation Criteria	Points
Depth and breadth of the Project team's	25
relevant qualifications and experience with	
similar scale and type of projects	

Depth and breadth of the project team Lead's relevant qualifications and experience	20
Commitment to complete work according to schedule of events in section 8.0 within the RFP	10
Availability of team members during entire project	10
Understanding of project scope of work	10
Details on the general approach and methodology that proponent would take in performing the services outlined within the RFP	10
Fee Proposal	15

- 7.6.2 The Zoo may, at its discretion, eliminate a Proposal from further consideration if it deems the overall cost to be prohibitive.
- 7.6.3 A short-list of suitable Proponents may be established who may be invited to Step 3 to provide presentations related to their Proposal.
- 7.7 Step 3 Evaluation of Presentations (If Required)
 - 7.7.1 Invited Proponent(s) shall provide presentations in support of their Proposals or to demonstrate or otherwise expand on the information contained therein.
 - 7.7.2 The Proponent(s) shall ensure that the presentation is made by well versed staff with the authority to make decisions and commitments on behalf of the Proponent.
 - 7.7.3 Any and all costs incurred by the Proponent in order to prepare for and attend the presentation and/or demonstration including transportation, food, lodging, etc. shall be borne entirely by the Proponent.
- 7.8 The final score is then calculated as illustrated in the following table:

Evaluation	Score
Step 1 – Initial Review of Submitted Proposals	Prerequisite
Step 2 – Evaluation of Submitted Proposals	Maximum 100
Step 3 – Evaluation of Presentations (If	(Maximum 50 If Required)
Required)	
Total maximum score excluding	100
Presentation	
Total maximum score including Presentation	150

- 7.9 By responding to this Proposal, the Proponent agrees to accept the recommendation of the Evaluation Team as final.
- 7.10 All Proposals shall be submitted by the Proponent on the understanding that the Proposals shall become the property of the Zoo.



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8.0 SCHEDULE OF EVENTS

The following is a tentative schedule for the Fire Sprinkler System Installation process. The final schedule will be developed jointly with the successful proponent in the first week of project execution:

Pre-Award	
Release of RFP	2021-09-10
Proponents' Question Deadline	2021-09-17
Submission Due	2021-09-24
Interviews, if necessary	Week of September 27th
Notification of Award By the Toronto Zoo	Week of October 11th
Post-Award	
Commencement of Work	2021-10-04
Interim Report Due	2021-12-10
Final Report Due	2021-12-31

The RFP process and project will be governed according to the above schedule or other schedule provided by the Consultant and approved by the CEO of the Toronto Zoo. Although every attempt will be made to meet all dates listed, the Toronto Zoo reserves the right to modify any or all dates at its sole discretion. Appropriate notice of change will be provided, in writing, as soon as is feasible so that each Proponent will be given the same non-preferential treatment.

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9.0 PROPOSAL TERMS AND PROVISIONS

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The successful Proponent shall be retained through a contractual agreement and/or a purchase order, which includes the terms and conditions of this Request for Proposal.

9.1 Consultant's Liability and Indemnity

The Consultant will from time to time at all times hereafter well and truly save, defend and keep harmless and fully indemnify the Board, the City of Toronto, and the Toronto and Region Conservation Authority and each of their officers, employees and agents (hereinafter called the "Toronto Indemnities") of, from and against all manner of action, suits, claims, executions and demands which may be brought against or made upon the Toronto Indemnities or any of them and of, from and against all loss, costs, charges, damages, liens and expenses which may be sustained, incurred or paid by the Toronto Indemnities, their officers, employees and agents or any of them by reason of or on account of or in consequence of the execution of this agreement or provision of the business or any other work or matter to be carried out or performed by the Proponent with respect to the Request for Proposal or any agreement that may result from the request for proposal process, and/or the non-execution or imperfect or improper execution thereof and will pay to the Toronto Indemnities on demand any loss, costs, damages and expenses which may be sustained, incurred or paid by the Toronto Indemnities or any of them in consequence of any such action, suit, claim, lien, execution or demand and any monies paid or payable by the Toronto Indemnities or any of them in settlement or discharge on account thereof.

The Consultant shall be responsible for any and all damages, or claims for damages for injuries or accidents done or caused by his or her employees, or resulting from the prosecution of the Work, or any of their operations, or caused by reason of the existence of location or condition of the works, or of any materials, plant or machinery used thereon or therein, or which may happen by reason thereof, or arising from any failure, neglect or omission on their part, or on the part of any of their employees to do or perform any or all of the several acts or things required to be done by him or them under and by these General Conditions, and covenants and agrees to hold the Board, the Toronto and Region Conservation Authority and the City of Toronto, their officers, agents, employees, Consultants and invitees harmless and indemnified for all such damages and claims for damage; and in case of the Consultant's failure, neglect or omission to observe and perform faithfully and strictly, all the provisions of the Work, the CEO may, either with or without notice (except where in these Contract Requirements, notice is specially provided for, and then upon giving the notice therein provided for), take such steps, procure such material, plant trucks and men, and do such work or things as he/she may deem advisable toward carrying out and enforcing the same and any such action by the CEO as he is herein empowered to take, shall not in any way relieve the Consultant or his/her surety from any liability under the Contract.

9.2 Insurance and Indemnification

Professional liability insurance in the amount of \$1,000,000 (per claim) and \$2,000,000 general liability insurance in respect of injury or death to a single person or for property damage in a manner satisfactory to the General Manager must be maintained through the Project and included in the Fee Proposal.

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The Consultant hereby agrees that the Consultant will keep harmless and fully indemnify the Board, the City of Toronto, the Toronto and Region Conservation Authority, their employees, officers and agents against all actions and claims against all loss, liability, judgments, costs, demands or expenses which they or any of them may sustain as a result of the negligent or intentional acts or omissions of the Consultant, its agents, servants, employees or sub consultants or any of them, in the performance of the Services, save and except and only to the extent that any such loss, liability, judgments, costs, demands or expenses are caused by the Board or those for whom at law it is responsible.

All insurance policies shall be endorsed to provide a minimum advance written notice of not less than thirty (30) days, in the event of cancellation, termination or reduction in coverage or limits, such notice to be made to the Chief Executive Officer.

The Consultant shall, as applicable, conform to and enforce strict compliance with the Occupational Health and Safety Act and for purposes of the Act be designated as the "constructor" for the Service.

The Consultant must adhere to all relevant Zoo policies, including, but not limited to, the Contractor Safety Policy, Working in the Vicinity of Animal Containments Policy and the Vehicles on Site Policy, copies of which the Chief Executive Officer, Toronto Zoo, shall supply to the Consultant.

9.3 **Incurred costs**

The Proponent shall bear all costs and expenses with respect to the preparation and submission of its Proposal and the Proponent's participation in the proposal process (the "Proposal Costs"), including but not limited to: all information gathering processes, interviews, preparing responses to questions or requests for clarification from the Board and contract discussions and negotiations.

The Toronto Zoo shall not be responsible for or liable to pay any Proposal Costs of any Proponent regardless of the conduct or outcome of the Proposal Request, Purchase Order process, or Contract process.

9.4 The RFP does not constitute an offer or tender by the Toronto Zoo. Receipt of Proposals by the Toronto Zoo pursuant to this RFP or selection or notification confers no rights under any Proposal nor obligates the Toronto Zoo in any manner whatsoever.

9.5 **Liability of Errors**

While the Toronto Zoo has used considerable efforts to ensure an accurate representation of information in this Request for Proposal, the information contained in this Request for Proposal is supplied solely as a guideline for Proponents. The information is not guaranteed or warranted to be accurate by the Toronto Zoo, nor is it necessarily comprehensive or exhaustive. Nothing in this Request for Proposal is intended to relieve Proponents from forming their own opinions and conclusions with respect to the matters addressed in this Request for Proposal.

9.6 Toronto Zoo Rights and Options Reserved:

The Toronto Zoo reserves the right to award the contract to any proponent who will best serve the interest of the Toronto Zoo. The Toronto Zoo reserves the right, in its sole



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discretion, to exercise the following rights and options with respect to the proposal submission, evaluation and selection process under this RFP:

- (a) To reject any or all proposals.
- (b) To re-issue this RFP at any time prior to award of work.
- (c) To cancel this RFP with or without issuing another RFP.
- (d) To supplement, amend, substitute or otherwise modify this RFP at any time prior to the selection of one or more proponents for negotiation.
- (e) To accept or reject any or all of the items in any proposal and award the work in whole or in part.
- (f) To waive any informality, defect, non-responsiveness and/or deviation from this RFP and its requirements.
- (g) To permit or reject at the Toronto Zoo's sole discretion, amendments (including information inadvertently omitted), modifications, alterations and/or corrections of proposals by some or all of the proponents following proposal submission.
- (h) To request that some or all of the proponents modify proposals based upon the Toronto Zoo's review and evaluation.
- (i) To request additional or clarifying information or more detailed information from any Proponent at any time, before or after proposal submission, including information inadvertently omitted by the proponent.

9.7 Cancellation

Nothing herein shall be construed as giving the Proponent the right to perform the services contemplated under this agreement beyond the time when such services become unsatisfactory to the Toronto Zoo; and in the event that the Proponent shall be discharged before all the services contemplated hereunder have been completed or the services are for any reason terminated, stopped or discontinued because of the inability of the Proponent to serve under this agreement, the Proponent shall be paid only for the portion of the work which shall have been satisfactorily completed at the time of termination.

9.8 Ownership and Confidentiality of Board-Provided Data

All correspondence, documentation and information provided by the Toronto Zoo staff to any bidder or prospective Bidder in connection with, or arising out of this RFP, the services or acceptance of the RFP:

- 9.8.1 is and shall remain the property of the Board;
- 9.8.2 must be treated by Proponents and Prospective Proponents as confidential;
- 9.8.3 must not be used for any purpose other than for replying to this RFP, and for fulfillment of any related subsequent agreement.

9.9 Copyright:

The final product and related materials from the work is to be for the exclusive use of the Toronto Zoo. The Toronto Zoo shall be the only and sole owner of the product and related materials for the sole and unfettered use by the Toronto Zoo. Upon payment of the said product and related materials by the Toronto Zoo, the successful bidder shall have no hold, proprietary claim, ownership, use of any kind, intellectual or otherwise nor shall there be any restrictions placed on the final product and related products by the successful bidder. By submitting a Proposal in this response to this RFP, the Bidder shall thereby

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acknowledge and agrees that the Toronto Zoo has exclusive ownership and sole and unfettered use of this final product and related products.

9.10 Ownership and Disclosure of Proposal Documentation

The documentation composing any Proposal submitted in response to this RFP, along with all correspondence, documentation and information provided to the Toronto Zoo by any Bidder in connection with, or arising of this RFP, once received by the Toronto Zoo:

- 9.10.1 Shall become property of the Toronto Zoo and may be appended to purchase order issued to the successful Bidder;
- 9.10.2 Shall be come subject to the Municipal Freedom of Information and Protection of Privacy Act ("MFIPPA") and may be released pursuant to that Act

Because of *MFIPPA*, prospective Bidders are advised to identify in their Proposal material any scientific, technical, commercial, proprietary or similar confidential information, the disclosure of which could cause them injury.

Each Bidder's name shall be made public. Proposals will be made available to member of the Board on a confidential basis and may be released to members of the public pursuant to *MFIPPA*.

9.11 Conflict of Interest Statement

In its Proposal, the Proponent must disclose to the Toronto Zoo any potential conflict of interest that might comprise the performance of the Work. If such a conflict of interest does exist, the Toronto Zoo may, at its discretion, refuse to consider the Proposal.

The Proponent must also disclose whether it is aware of any Toronto Zoo employee, member of board, agency or commission or employee thereof having a financial interest in the Proponent and the nature of that interest. If such an interest exists or arises during the evaluation process or the negotiation of the Agreement, the Toronto Zoo may, at its discretion, refuse to consider the Proposal or withhold the awarding of any agreement to the Proponent until the matter is resolved to the Toronto Zoo's sole satisfaction.

Proponents are cautioned that the acceptance of their Proposal may preclude them from participating as a Proponent in subsequent projects where a conflict of interest may arise. The Consultant(s) for this project may participate in subsequent/other Toronto Zoo projects provided the Consultant(s) has (have) satisfied pre-qualification requirement of the Toronto Zoo, if any and in the opinion of the Toronto Zoo, no conflict of interest would adversely affect the performance and successful completion of an Agreement by the Consultant(s).

If, during the Proposal evaluation process or the negotiation of the Agreement, the Proponent is retained by another client giving rise to potential conflict of interest, then the Proponent will so inform the Toronto Zoo. If the Toronto Zoo requests, then the Proponent will refuse the new assignment or will take steps as are necessary to remove the conflict of interest concerned.

9.12 No Collusion



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A proponent shall not discuss or communicate, directly or indirectly, with any other Proponent or their agent or representative about the preparation of the Proposals, each proponent shall attest by virtue of signing the Proposal Submission Form that its participation in the RFP process is conducted without any collusion or fraud. If the Toronto Zoo discovers there has been a breach of this requirement at any time, the Toronto Zoo reserves the right to disqualify the Proposal or terminate any ensuing Agreement.

9.13 "Governing Law

This RFP and any quotation submitted in response to it and the process contemplated by this RFP including any ensuing Agreement shall be governed by the laws of the Province of Ontario. Any dispute arising out of this RFP or this RFP process will be determined by a court of competent jurisdiction in the Province of Ontario

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10.0 PROPOSAL FORM

The undersigned Proponent having reviewed and fully understood the RFP and all terms	and
requirements of the RFP and all terms and conditions of the RFP and information provide	ded,
hereby submits the attached Proposal and supporting materials ("the Proposal") in accordance	nce.

I/We, hereby, have received, allowed for and included as part of our submission all issued Addendum numbered _____.

The Board of Management of the Toronto Zoo reserves the right to reject any or all Proposals or to accept any Proposal, should it deem such action to be in its interests.

By submitting a Proposal, the Proponent agrees to all of the terms and conditions of this Request for Proposal.

By signing and submitting this proposal, you are agreeing to the release of your proposal information, as deemed necessary by the Board, in order to conduct business associated with this proposal or project.

COMPANY INFORMATION	
Company Name:	
Name of authorized	
Signing Officer	Title:
Signature:	Date:
Contact Name:	Title:
Address:	
Telephone #:	Fax #:
releptione #.	1 ax #.
Email:	Web Site:
Email.	Web cite.
HST #:	
пот #.	

DISCOUNT		Discount	Days
Discount allowed for prompt payme invoice must be paid to qualify.	ent and period within which	%	

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NOTICE OF NO BID

INSTRUCTIONS:

Project/quantity too large.

It is important to the Toronto Zoo to receive a reply from all invited bidders. If you are unable, or do not wish to submit a bid, please complete the following portions of this form. State your reason for not bidding by checking the applicable box(es) or by explaining briefly in the space provided. It is not necessary to return any other Request for Proposal/Quotation/Tender documents or forms. Please just return this completed form by fax or by mail prior to the official closing date. Purchasing and Supply Fax Number: (416) 392-6711.

Project/quantity too small.

A Proposal/Quotation/Tender is not submitted for the following reason(s):

We do not offer services or			Cannot meet delivery or completion	
	commodities to these requirements		requirement	
	We do not offer this service or		Agreements with other company do not	
	commodity.		permit us to sell directly.	
	Cannot handle due to present		Licensing restrictions	
	commitments.			
	Unable to bid competitively.		We do not wish to bid on this service or	
			commodity in the future.	
	Insufficient information to prep	oare	Specifications are not sufficiently defined	
	quote/proposal/tender			
	We are unable to meet bondir	ng or		
	insurance requirements.			
<u>Ot</u>	<u>her reasons or additional comm</u>	<u>nents (please e</u>	xplain):	
Сс	mpany Name:			
Ad	dress			
Co	ontact Person:			
Sig	gnature of			
•	ompany			
	presentative:			
	ite:			
Ph	one Number:			
En	nail address			
Fa	x Number:			

FEE PROPOSAL FORM

Part 1: Condition assessment of all existing uninterruptible power supply (UPS) units/systems listed within Appendix I				
	FEES	DISBURSEMENTS	HST	TOTAL
Site				
Inspection/Review/Assessment				
Interim Report				
Final Report				
TOTAL COSTS				

Part 2: Condition assessment of all existing stand-by generator units/systems listed within Appendix II				
	FEES	DISBURSEMENTS	нѕт	TOTAL
Site				
Inspection/Review/Assessment				
Interim Report				
Final Report				
TOTAL COSTS				

AMERICAS PAVILION:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	DP-NA	200	AM3900
DP-NE	ATS	200	AM3900
Fire Alarm Panel	DP-NE	20	AM3801
Splitter 1E & 2E	DP-NE	70	AM3900/4300
LP-NEA	DP-NE	150	AM4200

GENERATOR DETAILS		
MAKE	Kohler	
MODEL	20R82	
SERIAL#	405281	
PHASES	3	
VOLTS	120/208	
	continuous/standby	
KW	25/30	
KVA	31.25/37.5	
AMPS	86.8/104.2	

AFRICA PAVILION:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	CB-ATS	1600	HV Room
DP-AE	ATS	1600	HV Room
Fire Alarm Panel	DP-AE	15	Telephone Room
Splitter #2	DP-AE	100	Lemur Holding
Splitter #3	DP-AE	100	AF-77
AE-C	DP-AE	150	M-30
LP-AEA	DP-AE	150	Pump Room
LP-AEB	DP-AE	150	N/A
Shore Power	DP-AE	100	Africa Generator
MCC-2	DP-AE	400	AF-77

GENERATOR DETAILS		
MAKE	Kohler	
MODEL	KH01741TN4N	
SERIAL#	346649/3	
PHASES	3	
VOLTS	120/208	
	continuous/standby	

KW	384/424
KVA	480/530
AMPS	1332/1471

AUSTRALASIA PAVILION:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	DP-UA	100	HV Room
LP-EUA	ATS	100	HV Room

GENERATOR DETAILS		
MAKE	Kohler	
MODEL	15RY82	
SERIAL#	404403	
PHASES	3	
VOLTS	120/208	
KW	15	
KVA	18.75	
AMPS	52.1	

INDO-MALAYA PAVILION:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	DP-MA	200	HV Room IN-58
DP-ME	ATS	200	HV Room IN-58
Fire Alarm Panel	DP-ME	15	IN-59
Splitter 1E	DP-ME	100	HV Room IN-58
LP-MEA	DP-ME	150	IN-62
LP-M4	DP-ME	150	Behind Waterfall

GENERATOR DETAILS		
MAKE	Kohler	
MODEL	45R88	
SERIAL#	403562	
PHASES	3	
VOLTS	120/208	
	continuous/standby	
KW	40/45	
KVA	50/56.25	
AMPS	139/156	

MEMBERSHIP BUILDING:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	DP-T7	200	VS0701
DP-T7	ATS	200	VS0302
Fire Alarm Panel	DP-T7	20	VS0301
Vapormist Humidifier	DP-T7	30	VS0302
PAX Disconnect	DP-T7	30	VS0302
Splitter AE	DP-T7	60	VS0302
LP-EA1	DP-T7	100	VS-117
LP-EA2	DP-T7	70	VS0202

GENERATOR DETAILS		
MAKE	Kohler	
MODEL	EK-15R/13807D	
SERIAL#	973705046	
PHASES	3	
VOLTS	120/208	
KW	30	
KVA	37.5	
AMPS	104	

ADMINISTRATION BUILDING:

PANEL	FED FROM	BREAKER/FUSE SIZE (A)	ROOM #
Automatic Transfer Switch	SWBD-AAA	250	NS1244
T-7	ATS	N/A	NS1242
DP-NEA	T-7	800	NS1244
MCC-1A	DP-NEA	300	NS1243
DP-SEA	DP-NEA	300	WH1042
SP-NBEA	DP-NEA	200	AD1022
LP-NEA	DP-NEA	100	NS1215
LP-NEC	DP-NEA	100	NS1244
Boiler Arc P10A	MCC-1AE	N/A	NS1243
Boiler Arc P11A	MCC-1AE	N/A	NS1243
Div. 16 100A Disc./Pump #1	MCC-1AE	40	NS1243
Glycol Heating P3A	MCC-1AE	N/A	NS1243
RP-NEA	MCC-1AE	100	NS1238
RP-SED	MCC-1AE	200	RW2800
Heating P1A	MCC-1AE	N/A	NS1243
LP-NEB	SP-NBEA	100	AD1022
LP-2EA	SP-NBEA	200	AD2025
PP WHC EAA	DP-SEA	400	WH1041
LP-WHC-EA	PP WHC EAA	100	WH1026

LP-WHC-EB	PP WHC EAA	100	WH1043
LP-WHC-EC	PP WHC EAA	100	WH1019
LP-WHC-ED	PP WHC EAA	100	WH2005
LP-WHC-EG	PP WHC EAA	100	WH3000

GENERATOR DETAILS		
MAKE	Cummins	
MODEL	275DFBF	
SERIAL#	D930506333	
PHASES	3	
VOLTS	347/600	
KW	275	
KVA	344	
AMPS	331	

MAIN SITE ATS COMPUND:

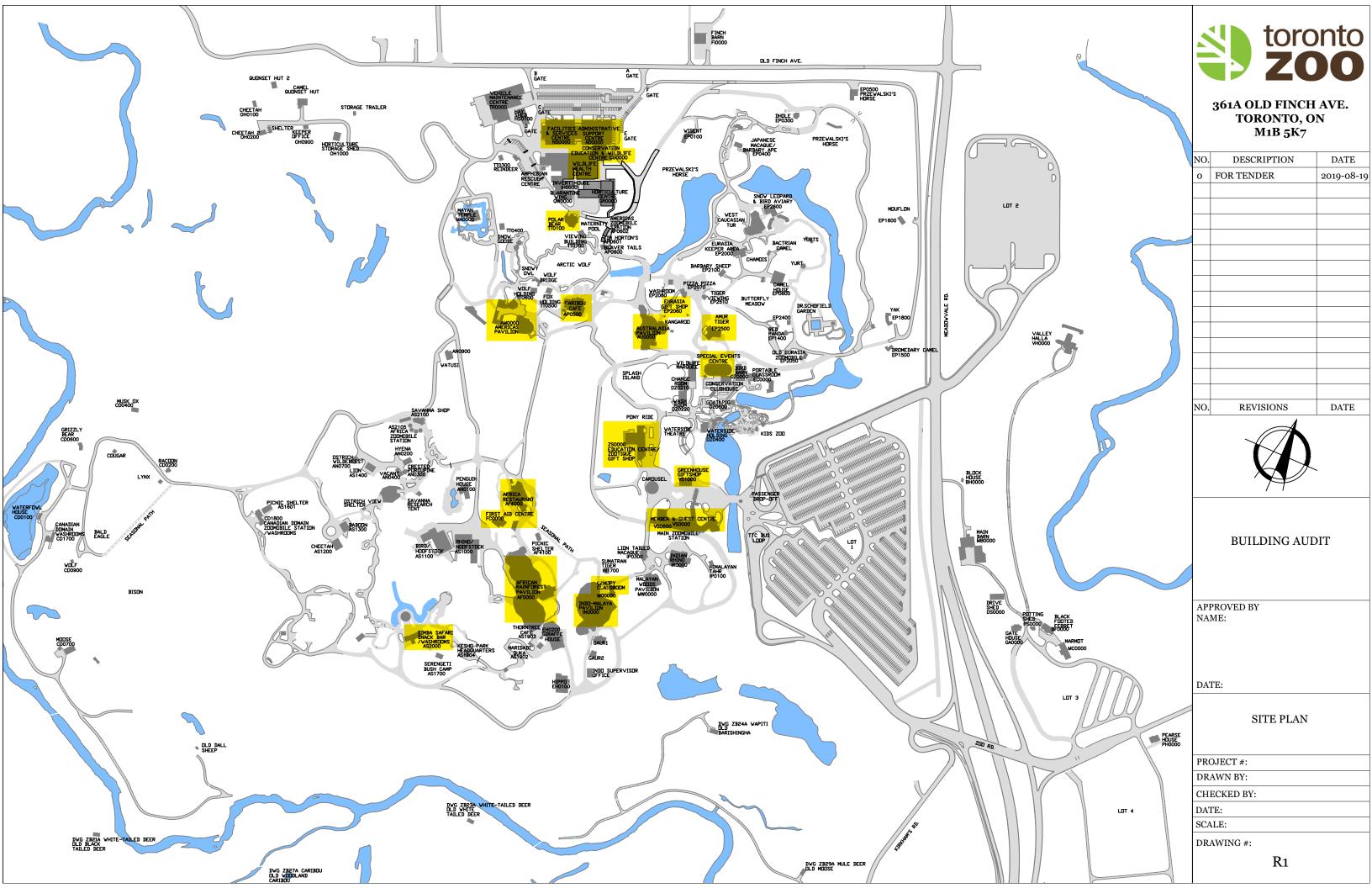
GENERATOR DETAILS		
	Unit 1	Unit 2
MAKE	Generac	Generac
MODEL	4309300600	4309300600
SERIAL#	2079377	2079378
PHASES	3	3
VOLTS	600	600
KW	750	750
KVA	938	938
AMPS	902.1	902.1

RFP XX (2021-09) – APPENDIX I UPS Inventory 2021-08-25

	2021-08-25	
LOCATION	ROOM #	MAKE/MODEL
Administration Pullding /A/IIC		
Administration Building/WHC Server Room - Site Admin - 2nd Floor	W/U2010	Fatan LIDC 0200 90
	WH2010	Eaton UPS 9390-80
Server Room - LH Server rack	AD2031	APC Smart UPS 10000 RT (multi-piece)
Server Room - RH Server rack	AD2031	APC Smart UPS 10000 RT (multi-piece)
Server Room - Switches	AD2031	APC Smart UPS 3000
Joseph Azuka office	AD2004	APC Back UPS Pro 1500 S
Adam Weich office	AD2004	APC Smart UPS 1500
		APC Smart UPS 1500
	45000	APC Back UPS 350
Michael Squires office	AD2003	APC Back UPS Pro 1500 S
5 1 1 6	100011	APC Back UPS Pro 1500 S (boxed)
Frank He office	AD2011	APC Back UPS Pro 1500 S
		APC Smart UPS 1500
Michelle Gilbert desk	AD2002	APC Smart UPS 1500
Lily Yan desk	AD2033	APC Back UPS Pro 1500 S
Shaneela Jivraj desk	AD2034	APC Back UPS Pro 1500 S
Training Room	AD2032	APC Smart UPS 1500
Site Admin – 2 nd FL. Utility Room	AD2025	APC Back UPS Pro 1500S
Control Office	AD1028	APC Smart UPS 1500
		APC Smart UPS 1500
		APC Smart UPS 1500
Security Offices	AD1024	APC Smart UPS 1500
		APC Back UPS ES 750
		APC Back UPS ES 750
WHC 2 nd Fl. Electrical/Comms room	WH2010	APC Smart UPS 1500
WHC 1 st Fl. Electrical/Comms room	WH1040	APC Smart UPS 1500
WHC 1 st Fl. Utility room	N/A	APC Smart UPS 1500
Wildlife Care 1 st Fl. Electrical/Comms room	CU1074	APC Smart UPS 1500
Utilities area	NS1241	APC Back UPS RS 1500
		APC Smart UPS 1500
Stores – Daniel Vanderstarren's desk	NS1214	APC Back UPS CS 350
Stores – Peter Vasilopoulos' desk	NS1216	APC Back UPS Pro 1500 S
Old phone room (Mitel room switch)	NS1209	APC Smart UPS 1500
Pavilions		
America's Pavilion electrical room	AM3801	APC Smart UPS 1500
Africa Pavilion	N/A	APC Smart UPS 1500
Australasia Pavilion network switch	N/A	APC Smart UPS 1500
Indo-Malaya Pavilion	N/A	APC Smart UPS 1500
Education Building/Zootique		
Zootique	ZA103	APC Smart UPS 1500
		APC Smart UPS 1500
		APC Smart UPS 1500
Basement – warehouse computer	ZA0301	APC Smart UPS 1500
Basement – electrical room	N/A	APC Back UPS RS 1500
	I IN / A	1 APC Back LIPS BS 1500

RFP XX (2021-09) – APPENDIX I UPS Inventory 2021-08-25

Restaurants Peacock Café (switch) VS0600 APC Smart UPS 1500
Simba Safari Lodge (switch) Africa Restaurant (switch) AF4027 APC Smart UPS 1500 AF4027 APC Smart UPS 1500 APO Smart UPS 1500 Retail Stores Eurasia Wilds network switch area EP2060 Eurasia Wild Gift Shop area EP2060 APC Smart UPS 1500 APC Smart UPS 1500
Africa Restaurant (switch) Caribou Café (switch) AP0521 APC Smart UPS 1500 APC Smart UPS 1500 Retail Stores Eurasia Wilds network switch area EP2060 Eurasia Wild Gift Shop area EP2060 APC Smart UPS 1500
Caribou Café (switch) Retail Stores Eurasia Wilds network switch area Ep2060 Eurasia Wild Gift Shop area EP2060 APC Smart UPS 1500
Retail Stores Eurasia Wilds network switch area EP2060 APC Smart UPS 1500
Eurasia Wilds network switch area Eurasia Wild Gift Shop area EP2060 EURASIA WILDER SMART UPS 1500 APC Smart UPS 1500
Eurasia Wilds network switch area Eurasia Wild Gift Shop area EP2060 EURASIA WILDER SMART UPS 1500 APC Smart UPS 1500
Eurasia Wild Gift Shop area EP2060 APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 APC Back UPS Pro 1500 S APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500
APC Smart UPS 1500
APC Smart UPS 1500
Greenhouse Gift Shop VS1000 APC Smart UPS 1500 APC Back UPS Pro 1500 S APC Smart UPS 1500 APC Smart UPS 1500 APC Smart UPS 1500 Membership Building
APC Smart UPS 1500 APC Back UPS Pro 1500 S APC Smart UPS 1500 Membership Building
APC Back UPS Pro 1500 S APC Smart UPS 1500 Membership Building
APC Smart UPS 1500 Membership Building
Membership Building
Admission Downstairs Flectrical room VS0202 ADC Smart LIBS 1500
Additioning powitistatis Electrical Fourth Annual APC Stildt UPS 1500
Tripp Lite Smart Pro UPS 3000
Admission Upstairs Electrical room VS0117 APC Smart UPS 1500
APC Smart UPS 1500
APC Smart UPS 3000
APC Smart UPS 3000
Membership (POS stations) VS0121 APC Smart UPS 1500
APC Smart UPS 1500
Upstairs Guest Relations VS0402 APC Smart UPS 1500
APC Smart UPS 1500
APC Smart UPS 1500
Admissions – Pagoda Kiosk N/A APC Smart UPS 1500
APC Smart UPS 1500
Admissions – Booth 1 N/A APC Smart UPS 1500
APC Smart UPS 1500
Admissions – Booth 2 N/A APC Smart UPS 1500
APC Smart UPS 1500
Admission – Booth 3 N/A APC Smart UPS 1500
APC Smart UPS 1500
APC Smart UPS 1500
Admission – End Booth N/A APC Smart UPS 1500
APC Smart UPS 1500
Other Locations
Polar Bear (network switch) TT0112 APC Smart UPS 1500
Special Events Centre (switch) N/A APC Smart UPS 1500
Conservation Clubhouse (switch) MO0200 APC Smart UPS 1500
Tiger House (network switch) EP2500 APC Smart UPS 1500
First Aid Centre (switch) FC0106 Back UPS RS 1500



MAIN GATE AREA

MEMBER & GUEST CENTRE VS0000 (INCL. GENERATORS, WASHROOMS, STORAGE AREA) GREENHOUSE GIFTSHOP VS|000

VS0600 PEACOCK CAFE EDUCATION/RETAIL CENTRE ZS0000

DISCOVERY ZONE

CZ0000 BIRD BARN HOLDING DZ02|0 SPLASH ISLAND CHANGE/MECHANICAL

DZ*0110* WASHROOMS DZ*0400* WATERSIDE HOLDING GOAT & PIG HOLDING DZ*0600* PORTABLE CLASSROOM E*COOOO*

INDO-MALAYA

INDO-MALAYA PAVILION IN0000 IR*0000* INDIAN RHINO PAVILION 1P0100 HIMALAYAN TAHR HOLDING MW*0000* MALAYAN WOODS PAVILION M00000 CANOPY CLASSROOM IP0300 LION-TAILED MACAQUE HOLDING IN|700 SUMATRAN TIGER HOLDING

AF4100

AS|700

AS|60|

<u>AFRICA</u>	
FC0000	FIRST AID CENTRE
AF <i>0000</i>	AFRICAN RAINFOREST PAVILION
EH0 00	HIPPO HOLDING
EH0200	GIRAFFE HOLDING
AN <i>0 00</i>	PENGUIN HOLDING
AN <i>0200</i>	HYENA HALDING
AN <i>0300</i>	CRESTED PORCUPINE HOLDING
AN <i>0400</i>	VACANT HOLDING
AN <i>0700</i>	OSTRICH & WILDEBEAST HOLDING
AN <i>0900</i>	WATUSI HOLDING
AS <i>000</i>	RHIN <i>O/HOO</i> FST <i>OC</i> K H <i>O</i> LDING
AS 00	BIRD/HOOFSTOCK HOLDING
AS 2 <i>00</i>	CHEÉTAH HALDING
AS 300	BAB <i>OO</i> N HOLDING
AS 400	LION HOLDING
AF4000	AFRICA RESTAURANT AND WASHROOMS
AS 902	MARIDADI DUKA
AS1903	THORNTREE CAFE
AS 904	KESHO PARK HEADQUARTERS
AS2000	SIMBA SAFARI SNACK BAR/WASHROOMS
AS2 00	SAVANNA SHOP
AS2 05	AFRICA ZOOMOBILE SHELTER

AFRICA PICNIC SHELTER

SAVANNA PICNIC SHELTER

SERENGETI BUSH CAMP SHELTER

CANADIAN DOMAIN

CD0|00 WATERFOWL HOUSE & VIEWING SHELTER CD0200 RACCOON SHELTER CD0600 GRIZZLY BEAR HOLDING CD0700 MOOSE HOLDING CD0900 WOLF SHELTER CD1700 WESTON STATION/WASHROOMS CD|800 CANADIAN DOMAIN ZOOMOBILE SHELTER/WASHROOMS

AMERICAS/TUNDRA TREK

AM <i>0000</i>	AMERICAS PAVILION
MA <i>0000</i>	MAYAN TEMPLE HOLDING
TT0 00	POLAR BEAR HOLDING
TT <i>0700</i>	POLAR BEAR VIEWING SHELTER
TT <i>0300</i>	REINDEER HOLDING
TT <i>0500</i>	ARCTIC FOX HOLDING
TT <i>0600</i>	WALF HALDING
TT <i>0400</i>	SNOW GOOSE HOLDING
AP <i>0500</i>	CARIBOU CAFE
AP <i>0600</i>	BEAVER TAILS
AP <i>060</i>	TIM HORTONS
AP0602	AMERICAS ZOOMOBILE STATION

<u>autdaar halding</u>

0H0100	CHEETAH HALDING #1
0H0200	CHEETAH HOLDING #2
<i>0</i> H <i>0900</i>	KEEPER OFFICE
0H1000	HORTICULTURE STORAGE SHED

OPERATIONS COMPLEX

HS0 00	HAY SHED
TR <i>0000</i>	VEHICLE MAINTENANCE CENTRE
AD <i>0000</i>	ADMINISTRATIVE SUPPORT CENTRE
QW <i>0000</i>	<i>Q</i> UARANTINE
IH <i>0000</i>	INVERTEBRATE HOUSE (SMALL FINISHED BUILDING)
CV0000	CONSERVATION EDUCATION & RESEARCH CENTRE
NS0000	FACILITIES & SERVICES CENTRE
6R <i>0000</i>	HORTICULTURE CENTRE
WH <i>0000</i>	WILDLIFE HEALTH CENTRE

AUSTRALASIA/EURASIA

AUOOOO AUSTRALASIA PAVILION

EP <i>0\00</i>	WISENT HALDING
EP <i>0300</i>	DHALE HALDING
EP <i>0400</i>	BARBARY APE HOLDING
EP <i>0500</i>	PRZEWALSKI'S HORSE HOLDING
EP <i>0600</i>	CAMEL HOLDING
EP 400	RED PANDA HOLDING
EP 500	DROMEDARY CAMEL HOLDING
EP1600	MOUFLON HOLDING
EP1800	YAK HOLDING
EP2 <i>000</i>	EURASIA KEEPER FACILITIES
EP2 <i>050</i>	FORMER EURASIA ZOOMOBILE SHELTER
EP1060	EURASIA GIFT SHOP
EP2070	PIZZA PIZZA
EP1 <i>080</i>	WASHR <i>OO</i> M
EP2 <i>00</i>	BARBARY SHEEP
EP2400	DR. SCHOFIELD FILTRATION
EP2500	AMUR TIGER HALDING
EP25 0	AMUR TIGER VIEW SHELTER
EP2600	SNOW LEOPARD/BIRD HOLDING

NORTH & EAST BUILDINGS

BH0000	BLOCK HOUSE
₿F <i>0000</i>	BLACK-FOOTED FERRET HOLDING
MC0000	MARMOT HOLDING
6A0000	GATE HOUSE
VH <i>0000</i>	VALLEY HALLA
MB0000	MAIN BARN
PH0000	PEARSE HOUSE
Fl <i>0000</i>	FINCH BARN
PS0000	POTTING SHED
DS0000	DRIVE SHED



361A OLD FINCH AVE. TORONTO, ON M₁B₅K₇

NO.	DESCRIPTION	DATE
О	FOR TENDER	2019-08-1
NO.	REVISIONS	DATE

BUILDING AUDIT

APPROVED BY
NAME:

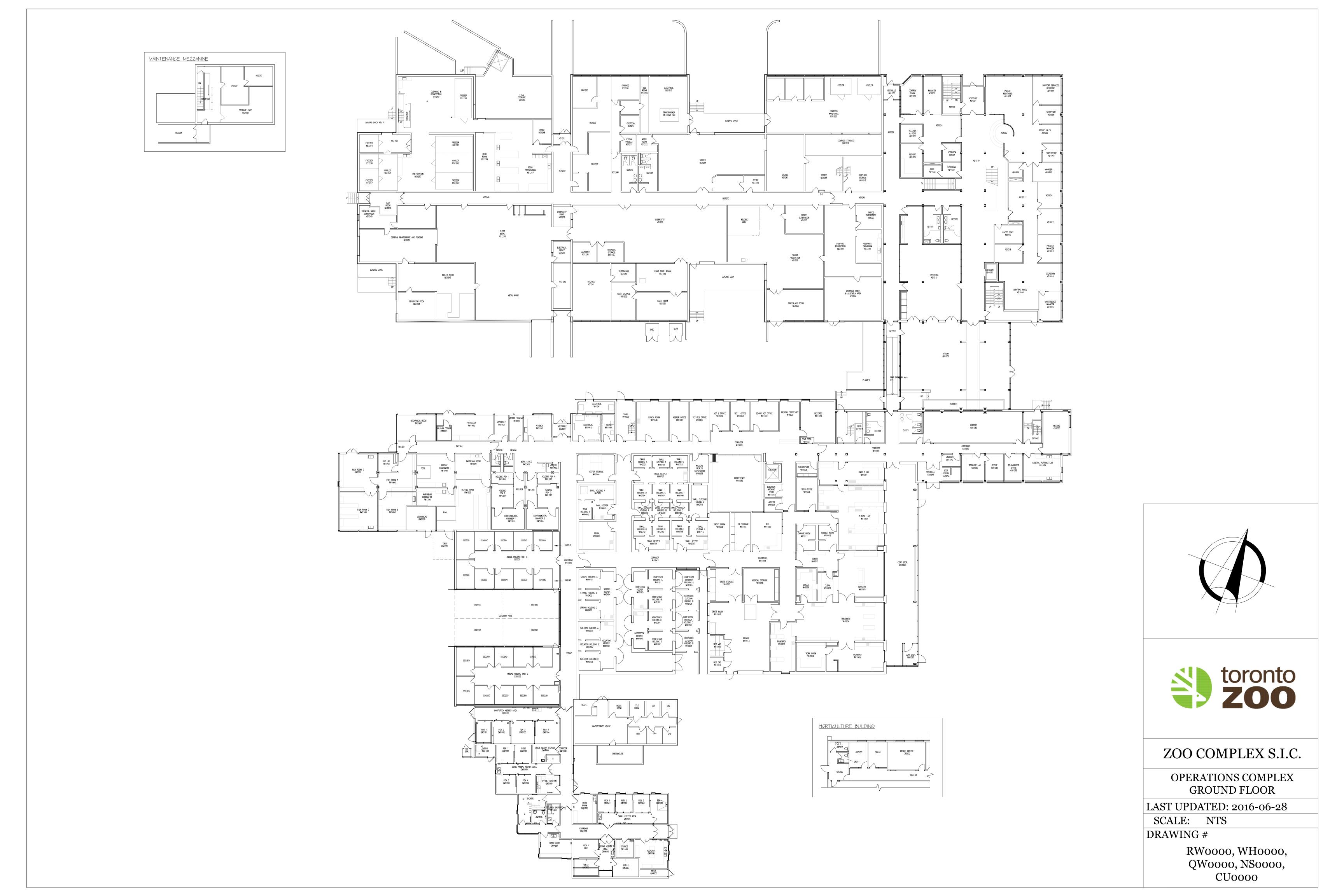
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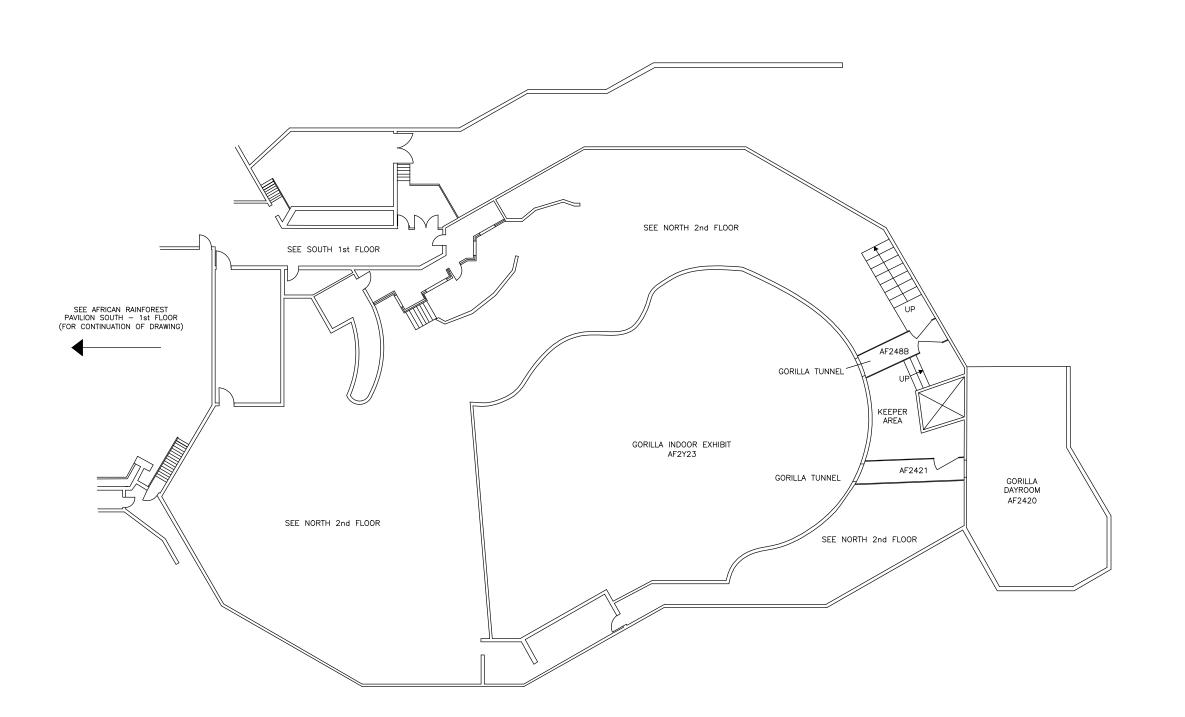
BUILDING LEGEND

PROJECT #:
DRAWN BY:
CHECKED BY:
DATE:
SCALE:

DRAWING #:

 R_1







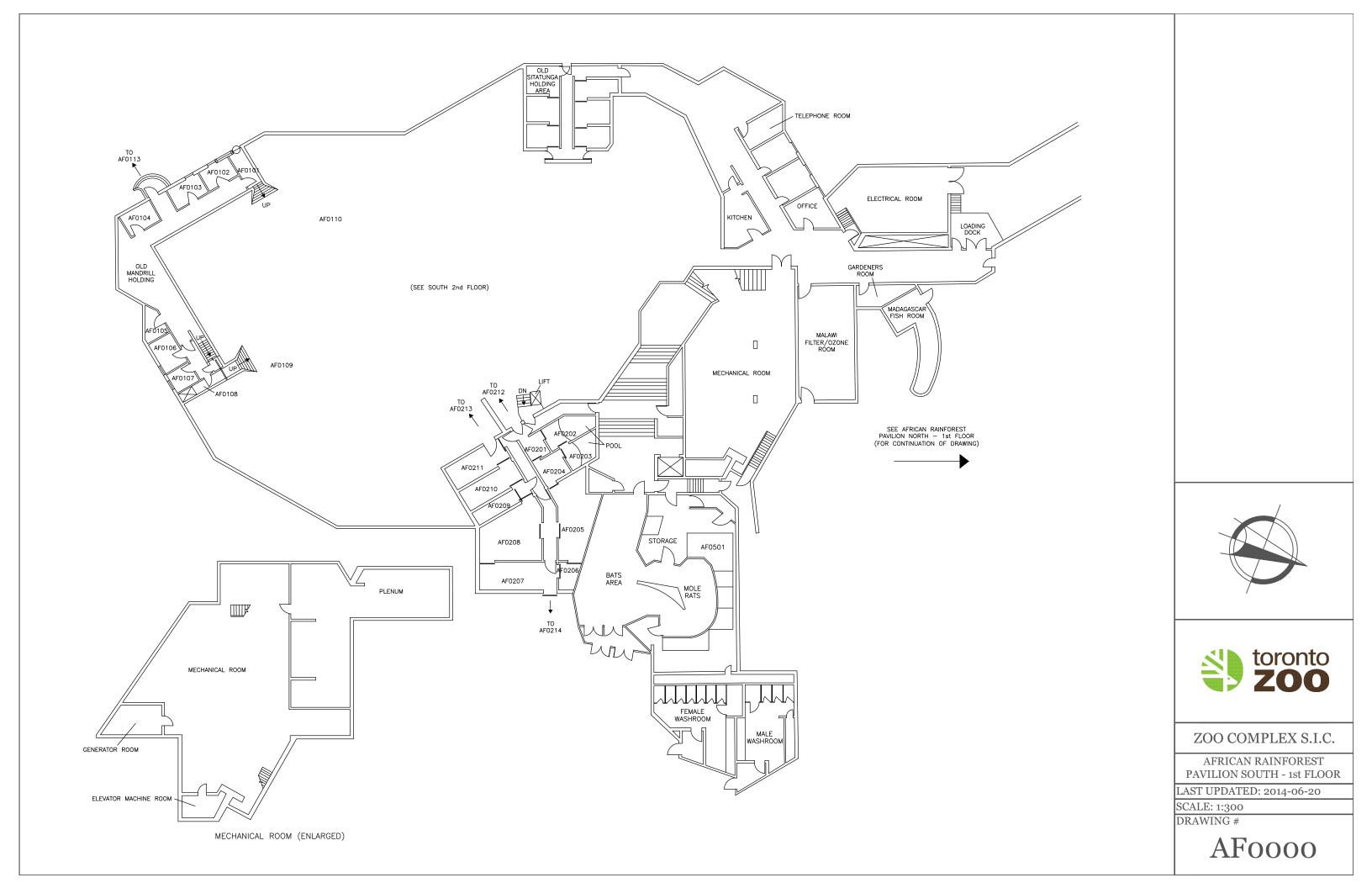


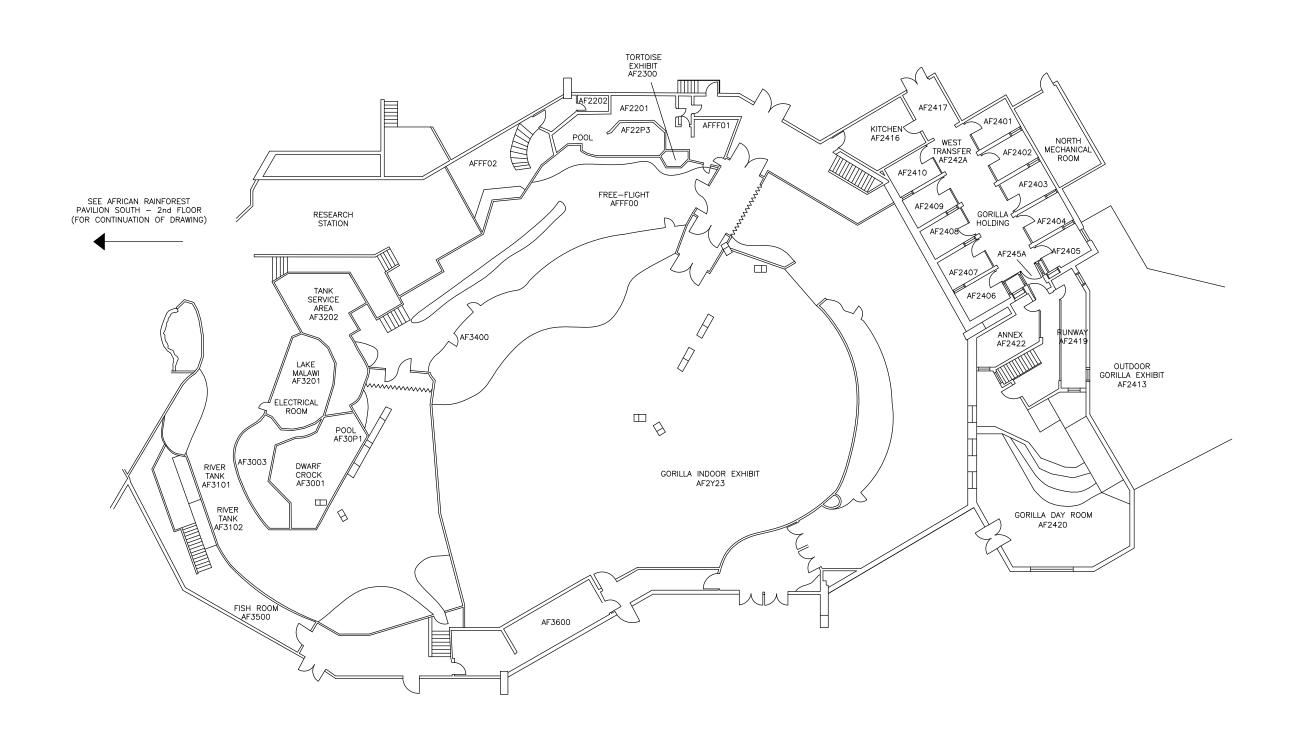
AFRICAN RAINFOREST PAVILION NORTH - 1st FLOOR

LAST UPDATED: 2014-06-20

SCALE: 1:300 DRAWING #

AFoooo







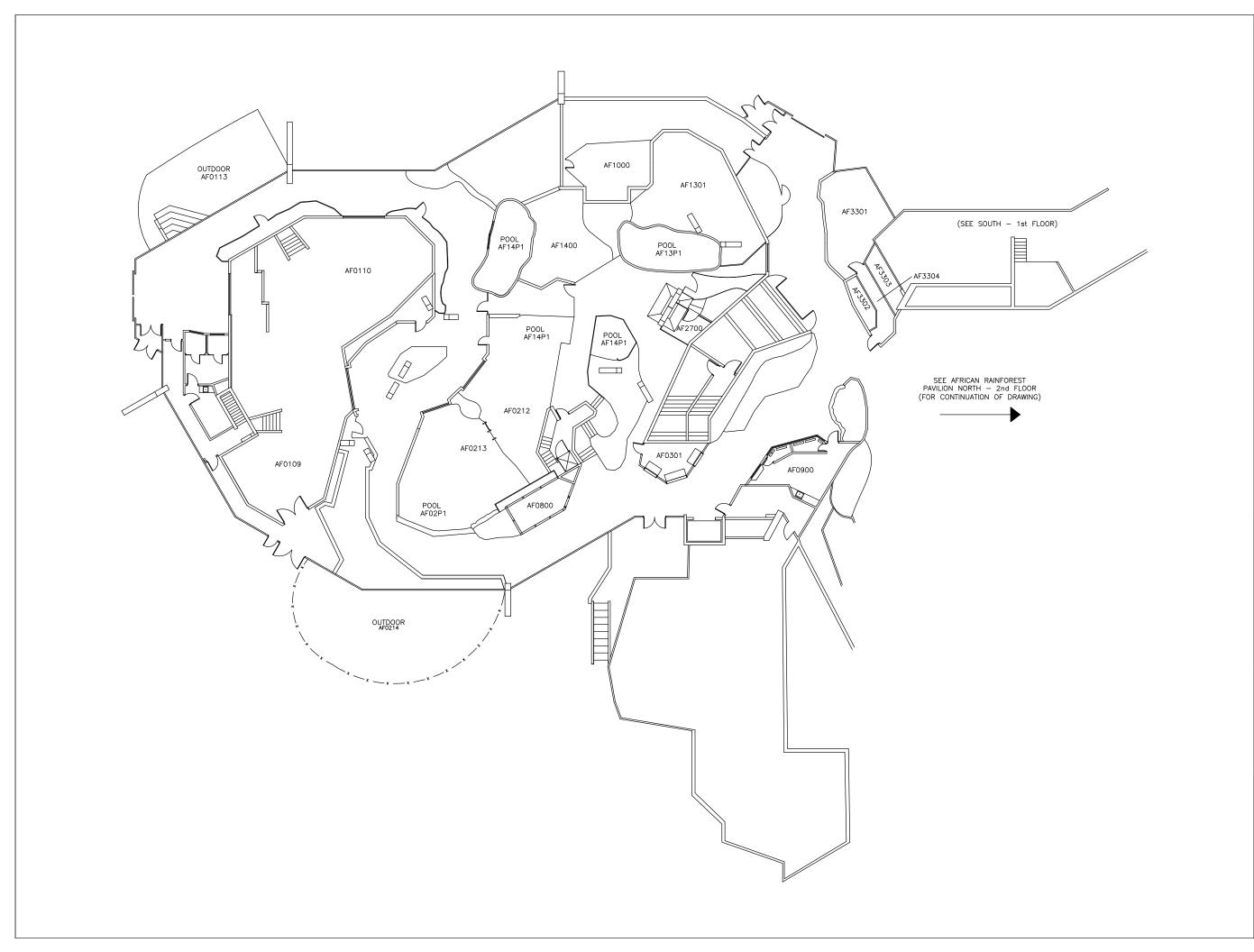


AFRICAN RAINFOREST PAVILION NORTH - 2nd FLOOR

LAST UPDATED: 2014-06-20

SCALE: 1:300 DRAWING #

AFoooo





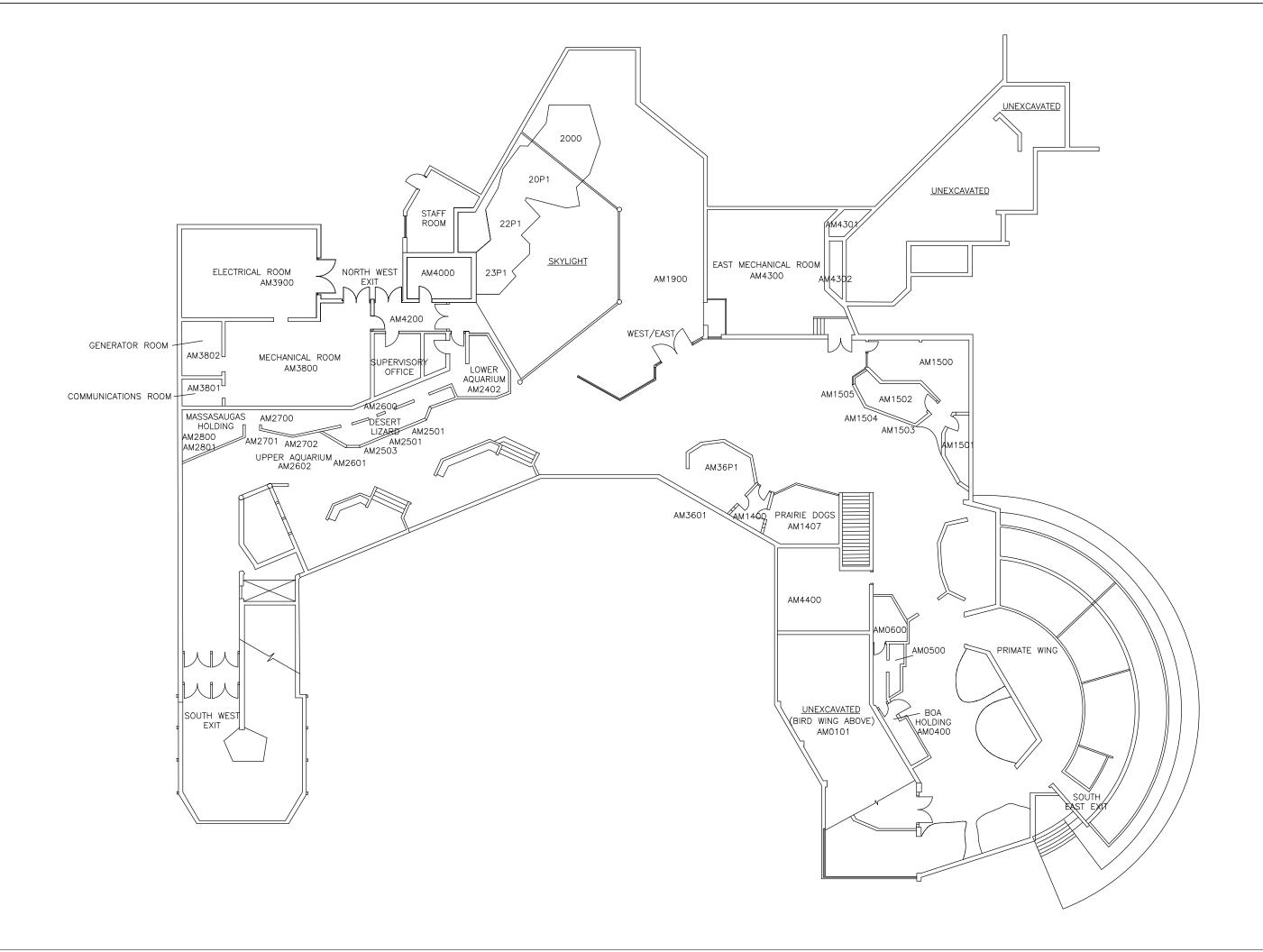


AFRICAN RAINFOREST PAVILION SOUTH - 2nd FLOOR

LAST UPDATED: 2014-06-20

SCALE: 1:300 DRAWING #

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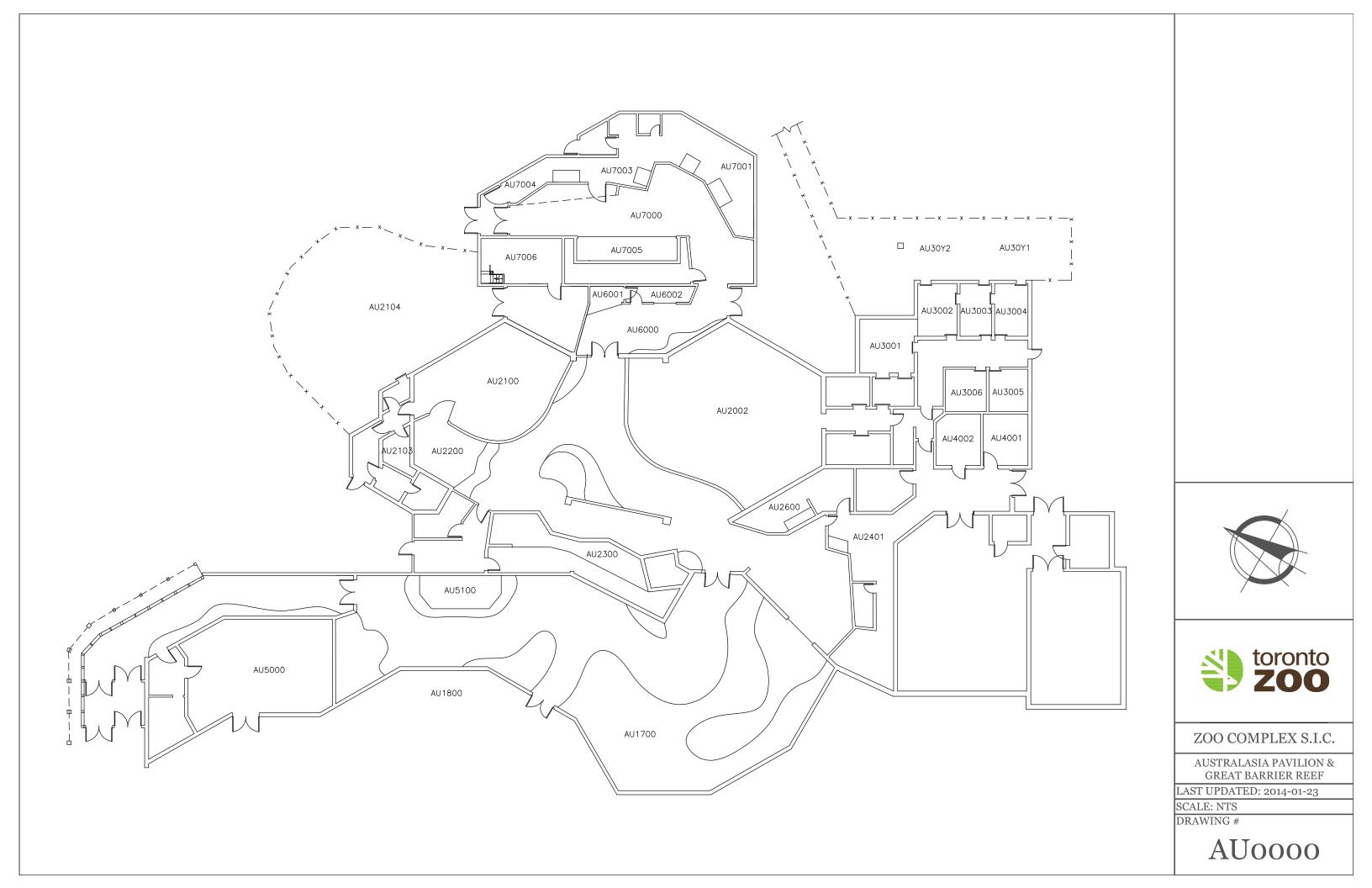
AMERICAS PAVILION - FIRST FLOOR

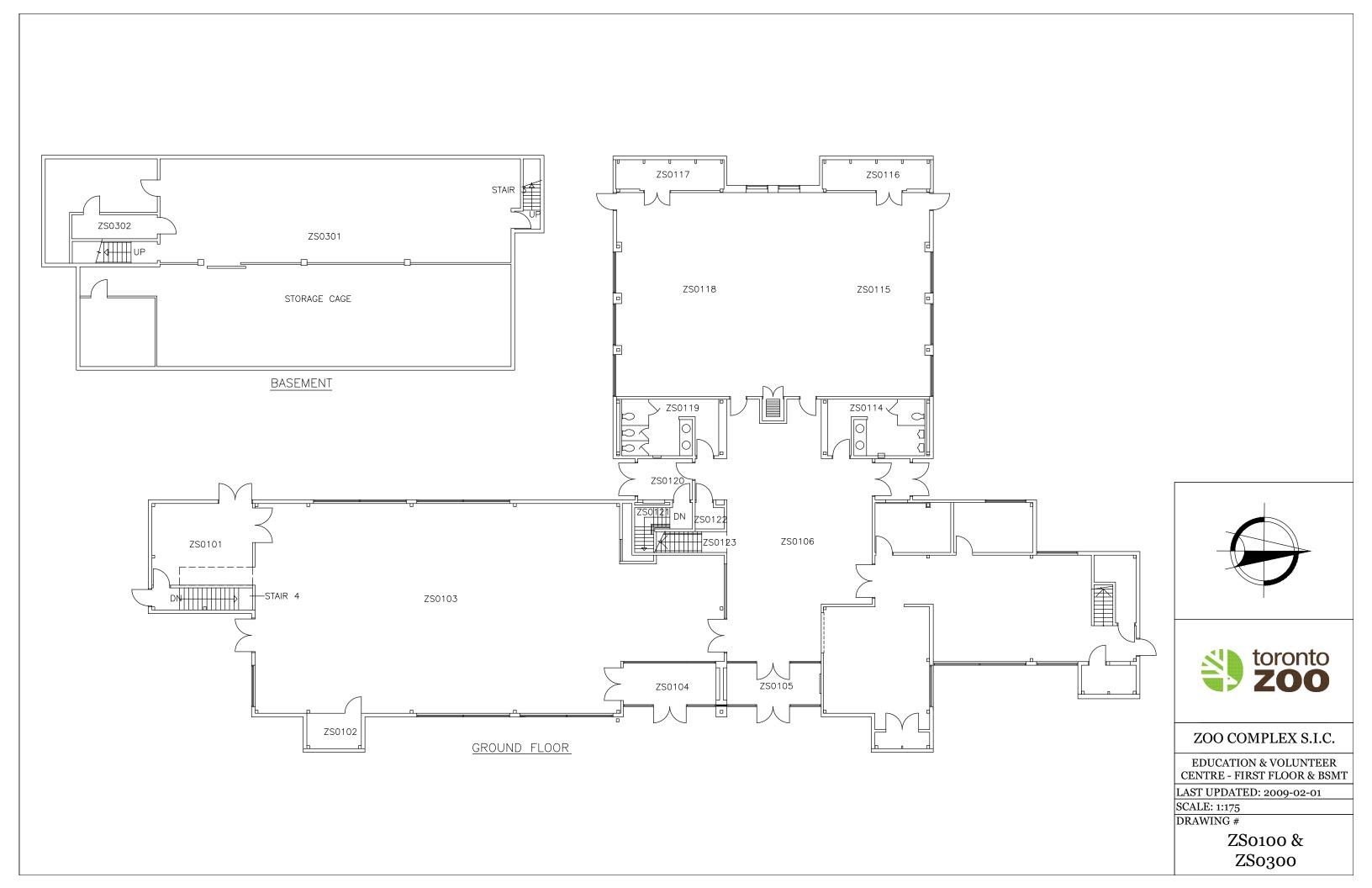
LAST UPDATED: 2009-02-01

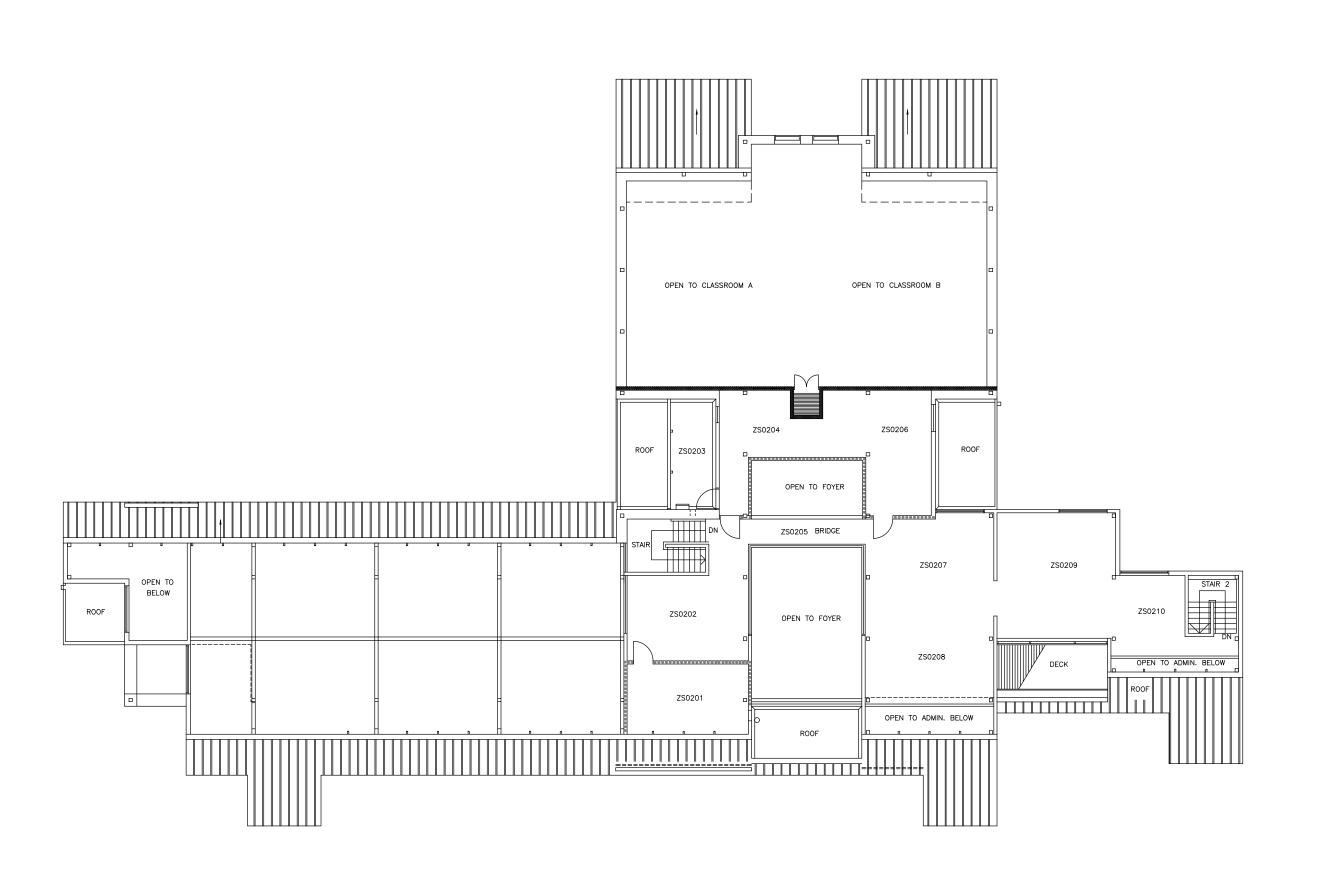
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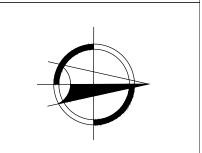
DRAWING #

AMoooo









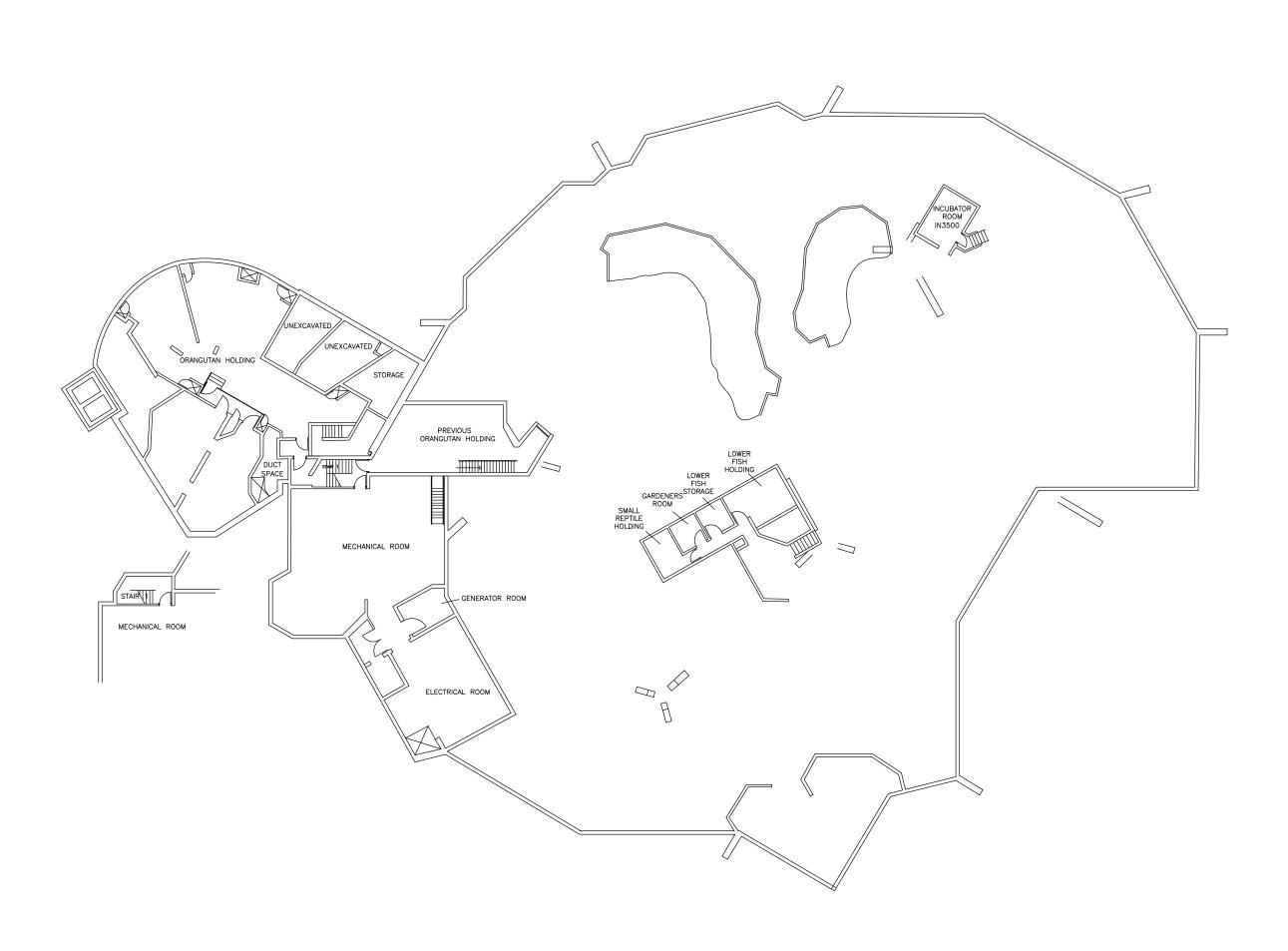


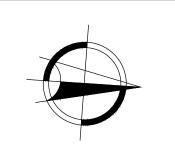
EDUCATION & VOLUNTEER CENTRE - MEZZANINE

LAST UPDATED: 2009-02-01

SCALE: 1:175 DRAWING #

ZS0200



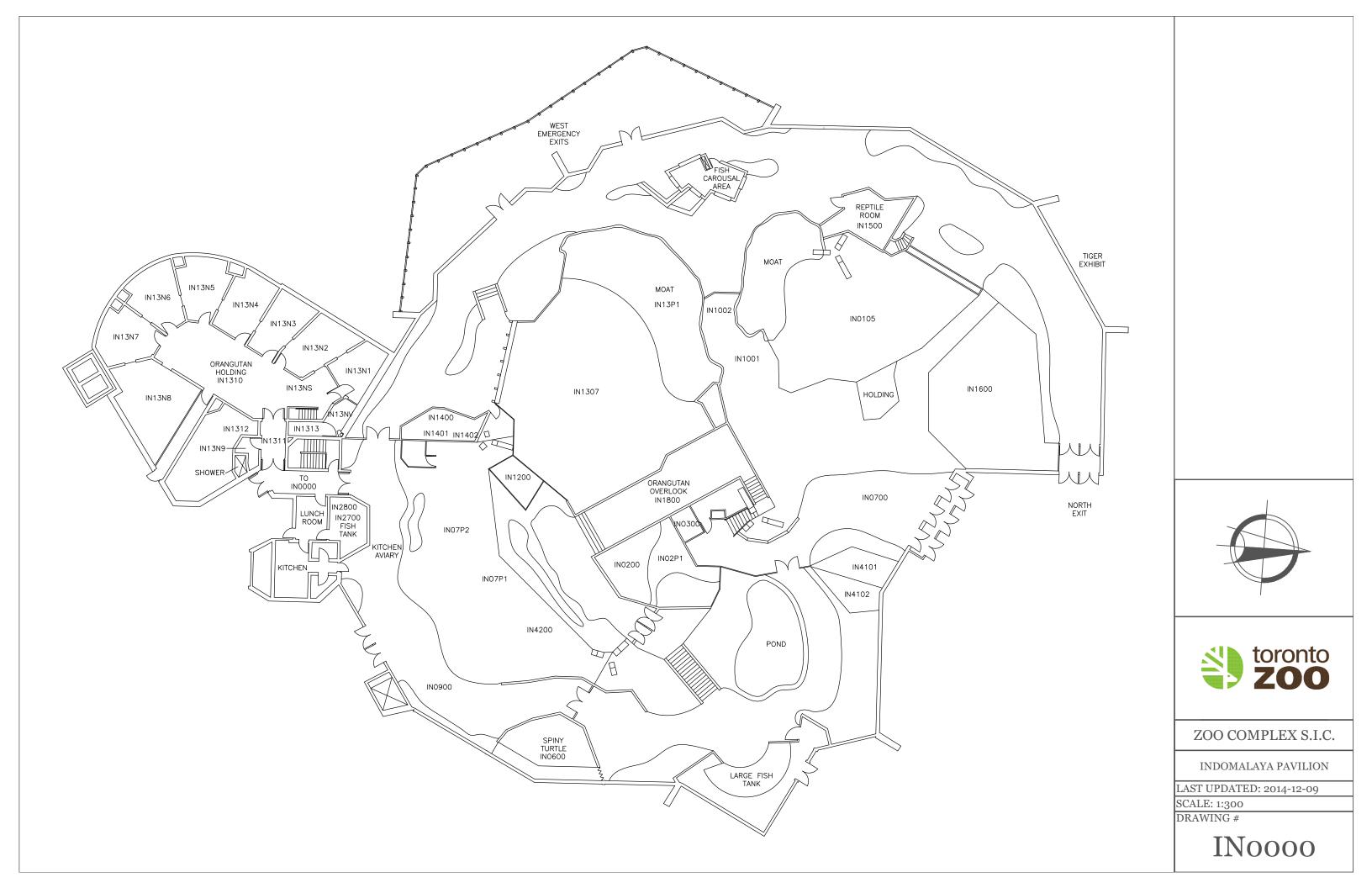


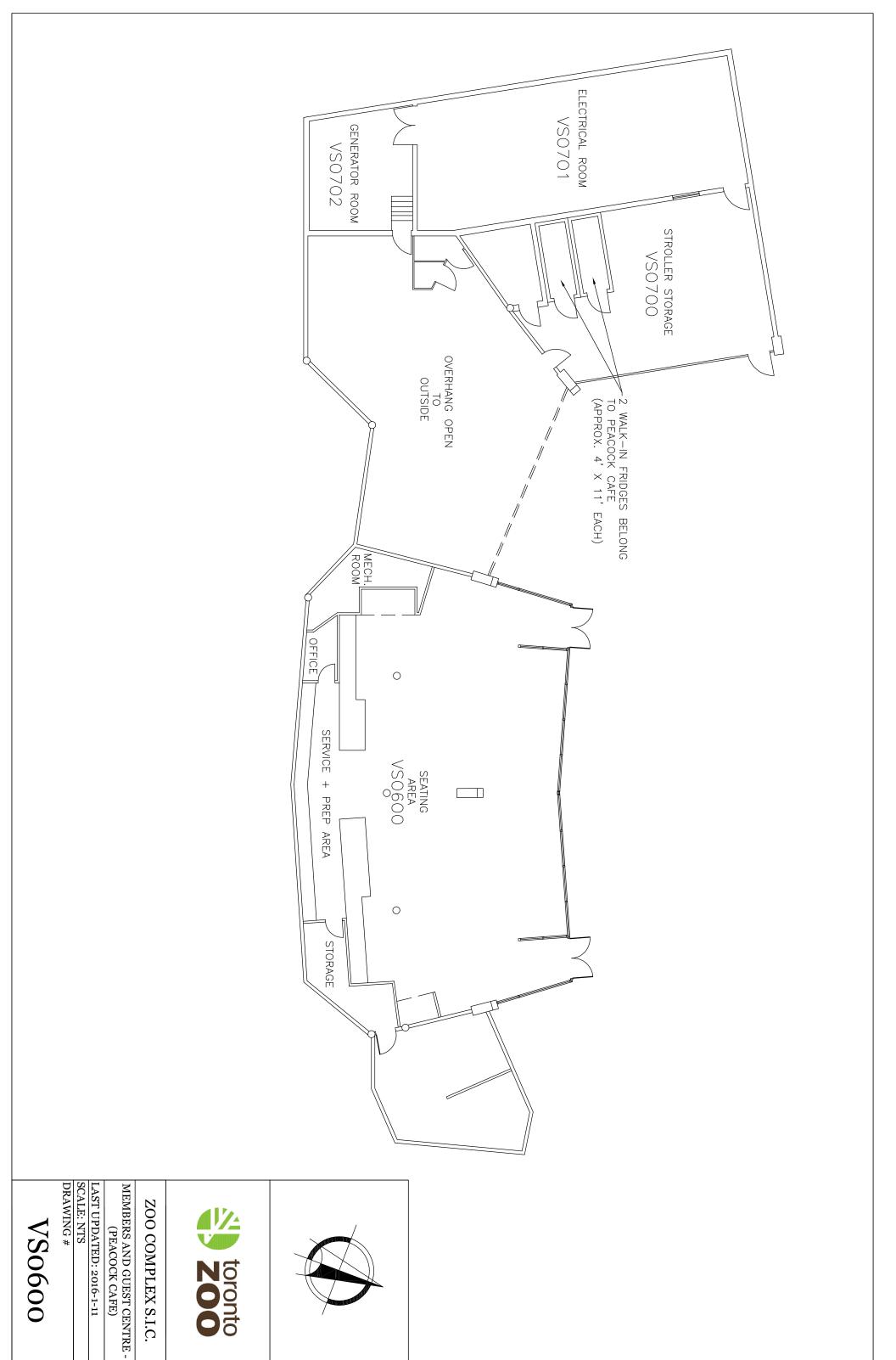


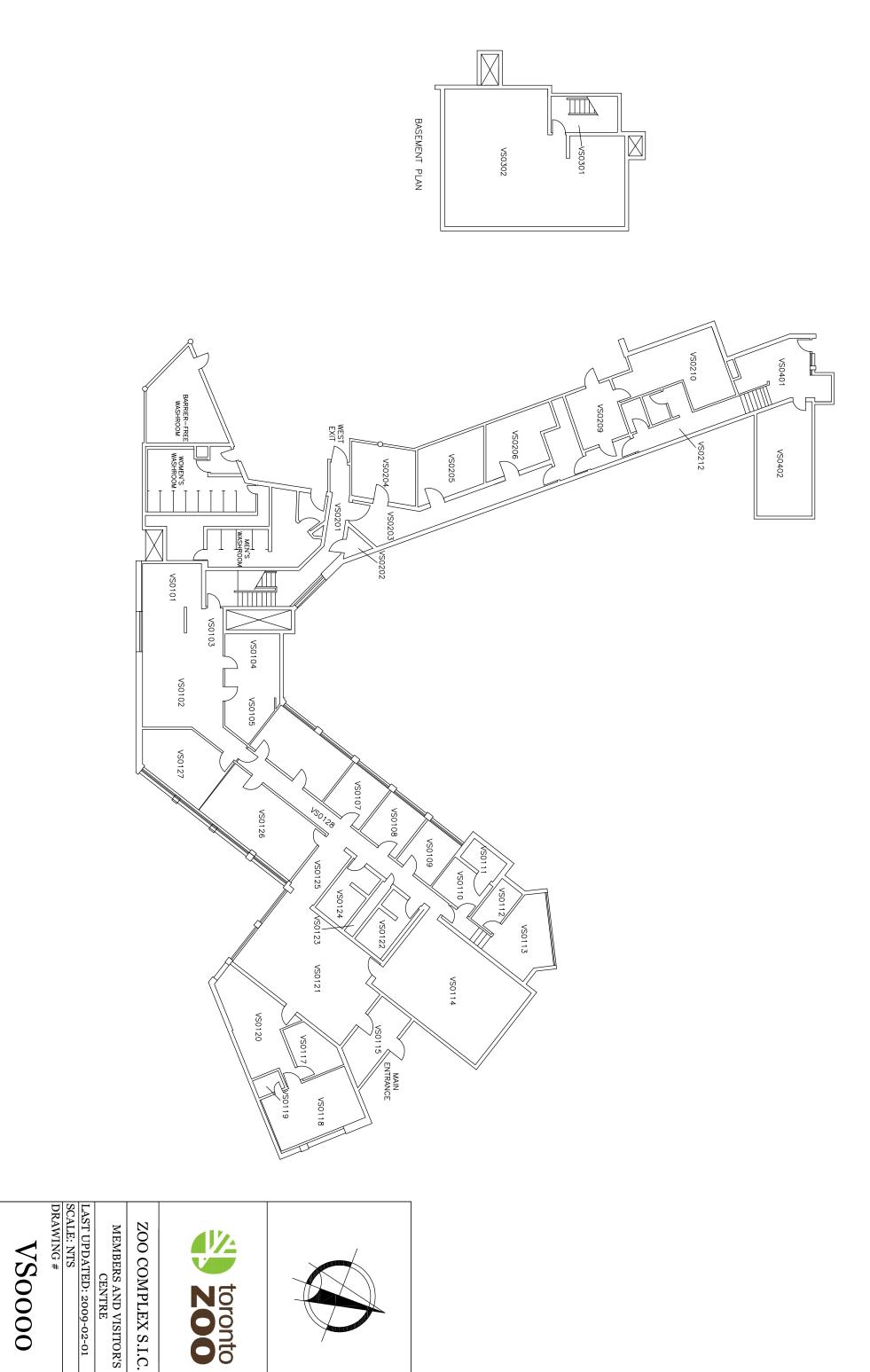
INDO-MALAYA PAVILION -BASEMENT

LAST UPDATED: 2009-02-01 SCALE: NTS DRAWING #

INoooo







VS0000

